

ADDENDUM



MEETING OF COUNCIL MARCH 2nd, 2021

➤➤➤ I) New Business / Affaires nouvelles

- I-5 Request for letter of support for Centre Communautaire de Lavigne (CCL) submission for a multi-use park and playground funding application.



The Corporation of the Municipality of West Nipissing /
La Corporation de la Municipalité de Nipissing Ouest

Resolution No.

2021 /

MARCH 2, 2021

Moved by / *Proposé par* :

Seconded by / *Appuyé par* :

WHEREAS the Municipality of West Nipissing received a request from the Centre Communautaire de Lavigne (CCL) Board of Directors seeking support for their proposed creation of a multi-use park and playground on municipal property;

BE IT RESOLVED THAT Council for the Municipality of West Nipissing hereby supports the Centre Communautaire de Lavigne (CCL) Board of Directors for their proposed creation of a multi-use park and playground on municipal property located at 17 Caron Road, in Lavigne;

BE IT FURTHER RESOLVED THAT a letter of support be issued to the Centre Communautaire de Lavigne (CCL) for inclusion in their infrastructure funding application under the Canada Healthy Communities Initiative.

	YEAS	NAYS
DUHAIME, Yvon		
FISHER, Christopher		
LARABIE, Roland		
MALETTE, Léo		
ROVEDA, Dan		
WARD 7 (vacant)		
SÉNÉCAL, Denis		
SÉNÉCAL, Lise		
SAVAGE, Joanne (MAYOR)		

CARRIED: _____

DEFEATED: _____

DEFERRED OR TABLED: _____

 Centre Communautaire de Lavigne
Lavigne Community Center

C.P. 3 / P.O. Box 3 • Lavigne, ON P0H 1R0 • (705) 594-9381

Monday, March 1st, 2021

Municipality of West Nipissing
Attention: Joanne Savage, Mayor
101-225 Holditch Street
Sturgeon Falls, ON
P2B 1T1

**RE: REQUEST FOR PERMISSION TO ERECT A MULTI-USE PARK AND PLAYGROUND
AND REQUEST FOR SUPPORT FOR INFRASTRUCTURE FUNDING APPLICATION**

Mayor Savage,

We write on behalf of the Centre Communautaire de Lavigne ("CCL"). The purpose of this letter is to request assistance from this Honourable Council regarding a grant application that would enable the CCL to erect a long-awaited multi-use park and playground for the community of Lavigne.

Due to the unprecedented Covid-19 pandemic, the Government of Canada has recently initiated a \$31 million investment project to fund small-scale infrastructure projects to create safer, more vibrant and inclusive communities. We have enclosed hereto the Applicant Guide: Canada Healthy Communities Initiative for ease of reference.

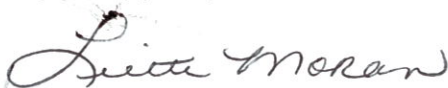
We are confident that the CCL would make a strong candidate for this grant. With that said, we would first require permission from the Municipality to use its property municipally known as 17 Caron Road, Lavigne, Ontario, P0H 1R0 ("Property"). Specifically, the intention is to use the Property to erect a multi-use park and playground measuring approximately 200 feet wide x 200 feet long. We have also attached hereto a sketch of the multi-use park and playground for ease of reference.

We are also aware of the fact that the Covid-19 pandemic has caused a financial burden for the Municipality and thus making funds limited for the upcoming budget. In any event, it would be greatly appreciated if any amount, small or big would be set aside for this community-based project. Nonetheless, we would appreciate the Municipality's support for our application through a support letter.

We recognize that the above requests are put before you on a short notice, but time is of the essence since the CCL only has until March 9th, 2021 to complete the application for the said grant.

We thank you for your time and consideration on this matter.

Respectfully yours,



Liette Moran, President

On behalf of the Centre Communautaire de Lavigne Board of Directors





Google Earth



CANADA HEALTHY
COMMUNITIES INITIATIVE



Applicant Guide



COMMUNITY
FOUNDATIONS
OF CANADA

FONDATIONS
COMMUNAUTAIRES
DU CANADA

Funded by

Canada



Canadian
Urban
Institute

Institut
Urbain du
Canada

Applicant Guide: Healthy Communities Initiative

The Healthy Communities Initiative supports communities as they create and adapt public spaces, and programming and services for public spaces to respond to ongoing needs arising from COVID-19 over the next two years. This \$31 million investment from [the Government of Canada](#) will fund small-scale infrastructure projects to create safer, more vibrant and inclusive communities. Community Foundations of Canada (CFC) and its network are working alongside the Canadian Urban Institute (CUI) and other partners to deliver the Healthy Communities Initiative locally.

The Healthy Communities Initiative encourages community-level innovation and improvements in the quality of life for residents. As local communities continue to adapt to COVID-19, local governments and community partners across the country in urban, rural and remote communities are discovering new ways to keep residents safe and healthy, support economic recovery and rebuild communities to be pandemic-resilient.

The term infrastructure is popularly understood as the provision of roads, buildings and power generation plants. While physical infrastructure is important, there's increased recognition of social infrastructure and digital infrastructure. These forms of infrastructure— physical, social and digital—contribute to community health outcomes. Moreover, various types of infrastructure projects often overlap and are co-led by a wide array of stakeholders such as: urban planners, public health professionals, grassroots neighbourhood groups, artists, cycling advocates and social service providers.¹

¹ Contribution by Jay Pitter, MES

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About the Healthy Communities Initiative

Who does the Healthy Communities Initiative benefit?

The Healthy Communities Initiative benefits all Canadians in urban, rural and remote communities and especially those disproportionately impacted by COVID-19.

COVID-19 is a threat to everyone. However, the pandemic has had a disproportionate impact on certain communities, including historically marginalized communities who were already experiencing vulnerability and marginalization. Public spaces are invaluable to communities who do not have access to green space, space for physical activity and play, art and other activities within their own homes and private spaces. COVID-19 health measures have limited the use of public spaces and are impacting those who use public spaces most.

The impact of projects on communities disproportionately impacted by COVID-19 is part of how applications are reviewed. Applicants will be asked about their community engagement activities and their own organization's practices around equity. We strongly encourage applicants to review the optional [Equity Guidance](#) for guiding questions on engaging with your community and embedding equity in project design and implementation.

Who are the Healthy Communities Initiative partners?

Community Foundations of Canada (CFC) is administering the Healthy Communities Initiative. CFC has a network of community foundations from coast to coast to coast with experience of funding community-led projects. CFC is hosting the application process, acting as the resource hub for applicants and the CFC network is organizing regional review committees.

The Canadian Urban Institute (CUI) brings together policymakers, urban professionals, community activists and academics at the national level to ensure Canada builds vibrant, equitable, livable and resilient communities. CUI brings their expertise to the design of the Healthy Communities Initiative, including guidance to review committees across Canada.

The Healthy Communities Initiative has additional partners who are experts in building inclusive community spaces. These partners are helping to spread the word about the Healthy Communities Initiative and will be delivering workshops to support potential applicants. Partners include 880 Cities, Canadian Community Economic Development Network, ICLEI Canada, MaRS Discovery District, National Association of Friendship Centres, Park People / Amis des parcs, Vivre en Ville and Jay Pitter Placemaking.

Eligibility

Who can apply?

The Healthy Communities Initiative supports communities as they create and adapt public spaces, and programming and services for public spaces to respond to ongoing needs arising from COVID-19 over the next two years.

Eligible organizations include:

- Municipalities and local or regional governments
- Municipally-owned corporations (e.g. water management, public transit, economic development, tourism agencies, etc.);
- Indigenous governing bodies including, but not limited to:
 - a. A band council within the meaning of section 2 of the Indian Act;
 - b. A First Nation, Inuit or Métis government or authority established under a Self-Government Agreement or a Comprehensive Land Claim Agreement;
 - c. A First Nation, Inuit or Métis government that are established by or under legislation whether federal or provincial or territorial that incorporates a governance structure;
 - d. Tribal councils, provincial/territorial bodies
- A provincial or territorial organization delivering municipal services (e.g., public utilities (electricity, water, telecoms, broadband, etc.), community health services, economic development bodies, local service districts, etc.)
- Federally or provincially incorporated not for profits, including:
 - local economic development groups including business improvement associations/areas;
 - relevant not-for-profit professional associations (e.g. urban planners, architects);
 - federally or provincially incorporated not for profits/local community, non-profit, voluntary organizations;
 - registered charities;
 - Indigenous organizations and organizations whose central mandate is to improve Indigenous outcomes on or off-reserve;
 - research institutes;
 - not-for-profit residents associations;
 - post-secondary educational institutions; and,
 - Indigenous development corporations

Ineligible organizations are any not listed above, including but not limited to for-profit corporations, for-profit social enterprises, provincial and territorial governments, individuals, the Government of Canada (federal government), non-Canadian or internationally-based organizations; the Crown; and the United Nations.

If I am a community-led organization or group not listed as eligible, can I apply?

Community-led organizations or community groups not listed as eligible may indirectly apply to the Healthy Communities Initiative by entering into an intermediary relationship or by finding a collaborator on the project who is an eligible organization. Eligible organizations enter into an [Intermediary Agreement](#) with the community-led organization or group not listed as eligible who is leading the project. This agreement should be made between organizations with a mutual alignment of values and missions. If the application receives funding, the eligible organization enters into the funding agreement with CFC.

What type of projects are eligible for funding?

Healthy Communities Initiative projects will:

- respond to identified needs arising from impacts of COVID-19;
- create and adapt public spaces, and programming and services for public spaces in the public interest;
- [demonstrate consideration of and connections with the community](#);
- serve the general public or a community disproportionately impacted by COVID-19; and,
- fall within the three Healthy Communities Initiative theme areas.

The Healthy Communities Initiative Themes:



Safe and vibrant public spaces

Community projects that create and adapt public spaces, or programming and services for public spaces that improve open spaces, parks, [commercial main streets](#), and access to other amenities. Community projects that adapt public spaces to meet public health guidance.



Improved mobility options

Community projects that deliver a range of transportation and mobility options or adaptations that permit physical distancing through solutions that increase safe social connectivity, walkability, bike-ability and access to public transit. Community projects that improve pedestrian and cyclist safety through roadway, sidewalk or crosswalk improvements and adaptations.



Digital solutions

Community projects that provide digital solutions that use data and technology in innovative ways to connect people and support healthy communities. Community projects that use digital technologies and solutions to encourage citizen engagement, use open data, online platforms or physical digital devices for public benefit.

Can you provide examples of eligible projects?

Projects can include more than one of the three Healthy Communities Initiative themes.



Safe and vibrant spaces examples:

- Purchasing equipment and building materials to create a multi-purpose shared community space and family play spaces in a parking lot in neighbourhoods lacking greenspace;
- Purchasing equipment for playgrounds to provide more outdoor options for children to play while maintaining social distance;
- Revitalizing and improving an existing public space structure such as a pavilion or heritage structure to create more space outdoors where people can meet while respecting social distancing guidelines;
- A Business Improvement Association purchases equipment for a shared sidewalk patio on a town's main street for local cafes and restaurants to use;
- Revitalizing outdated hiking trails in rural areas for recreational use to increase the number of trails and avoid crowding;
- Creating mobile stalls for a night market festival in a public green space to allow businesses to operate safely outside;
- Planning and purchasing materials for green infrastructure projects (ie: urban greenery/forests, green roofs on public buildings for agriculture/growing food that community members can access, green parking lots);
- Developing an initiative to coordinate the regular collection of surplus crops from farmers to help local food banks respond to increased demands
- Designing and programming a community food garden to provide residents living on low-incomes with healthier food options.
- Commissioning artists to create art installations in a public space or public park to encourage community engagement safely during the pandemic;
- Developing an initiative for Indigenous-centred knowledge sharing about community-owned land and how it can be re-purposed for COVID-19 related projects;
- Transforming alleyways and laneways by introducing art, murals, plants, light fixtures, market stalls or regular cleaning practices to encourage;
- Implementing a participatory urban planning model where the local community, including marginalized local communities, contribute to an ongoing urban planning process around responding to COVID-19 through a consultation;
- Purchasing hunting equipment or a community meat freezer in northern communities for a shared community space for storing harvested game and combat food insecurity;
- Purchasing equipment and materials for a public space for socially-distanced safe essential gatherings in northern communities;

- Organizing an outdoor health education series for a community disproportionately impacted by COVID-19;
- Erecting seniors' activity tents across the city to transform space for socially distanced activities such as yoga classes and tea.



Improved mobility project examples:

- Opening streets for increased pedestrian zones and active transportation;
- A residents association purchases large planters to create pop-up bike lanes in a neighbourhood increasing active transportation options;
- Creating pop-up street projects in school-heavy and densely populated areas to prototype ways to reduce pedestrian fatalities caused by cars;
- Purchasing bicycles for a bike share program for residents in a community to improve connection;
- Build separate trails alongside rural roads to improve pedestrian safety and increase walkability;
- Purchasing equipment and materials necessary to create social distancing markings on sidewalks and crosswalks;
- Developing programs that promote active neighbourhoods and engage the community in urban planning, e.g., plans to improve access to green spaces, increase walking and cycling, promote health through physical activity, decrease traffic exposure to vulnerable groups;
- Creating an art installation at an intersection to improve pedestrian safety and calm traffic;
- Creating winter facilities that increase comfort and accessibility for vulnerable users in remote and rural settings (winter cycling, protected or heated stations for pedestrians, etc.).



Digital solutions project examples:

- Creating a virtual farmers market that creates a platform where farmers can directly connect to consumers to provide local food;
- Creating a virtual program to provide healthcare services with protected privacy of users;
- Developing a virtual platform to hold town meetings to engage residents in their municipalities;
- Implementing WiFi hotspots or internet exchange points that assist people who are not able to get online (for example outside rural libraries, community halls, or other public buildings);

- Developing an app for people experiencing homelessness that uses data such as fingerprints to access services like banking;
- Create a digital platform that allows volunteers from across different rural and remote communities to coordinate grocery deliveries to the elderly;
- Creating an app that gives guidance to people on how to obtain knowledge on local food delivery and distribution in northern communities;
- Creating a lending library with public iPads/tablets for helping seniors with the internet;
- Establishing free WiFi and technology training for women experiencing increased domestic violence so they can access support while sheltering in place

What projects are ineligible for funding?

Examples of ineligible projects include but are not be limited to:

- Partisan, political or election-related activities
- Research projects where findings are not, or are not intended to be, tangibly applied as an outcome of the project. For example, carrying out a feasibility study without intending to carry out the project.
- Publication of books or reports
- Projects that solely sponsor other organizations' events or activities
- Research and development for a for-profit endeavour
- Projects that benefit only private interests or are implemented only on private property
- Projects that promote a for-profit entity or its products and service.

What expenses are eligible for funding?

All budget items must be project-related and funding recipients must incur expenses between April 1, 2020, and June 30, 2022. Eligible expenditures will vary depending on the project. Applicants will need to include a [budget](#) of anticipated expenses with their application submission.



The list below are examples of possible expenditures:

- Wages and employment-related costs for existing or additional staff;



Examples of ineligible expenses include but may not be limited to:

- Purchasing land and/or buildings, real estate fees and related costs;

- Fees for professional services;
- Disability supports for staff of the Funding Recipient;
- Materials and supplies;
- Professional development and training;
- Travel and accommodation costs in Canada, including for event participants;
- Rent and utilities;
- Insurance;
- Lease, rental, or purchase and maintenance of equipment, including computer software;
- Performance monitoring and reporting costs;
- Independent audit fees and evaluation costs;
- The value of using assets as part of a project (i.e. a fee to cover the cost of using a car)
- Honoraria, including child care recovery costs
- Other reasonable administrative costs associated with the project
- Safe transportation to project-related meetings and consultations
- Purchasing a vehicle;
- International travel and any hospitality and travel expenses not in accordance with the [the National Joint Council Travel Directive](#);
- Honoraria, salaries and benefits for members of a board of directors;
- Excepting where listed as eligible expenses, any overhead costs, including salaries and other employment benefits of any employees and any costs related to planning and managing other activities carried out by an organization unrelated to the funded project;
- Taxes for which an organization is eligible for a tax rebate;
- Legal fees related to litigation;
- Expenses incurred prior to April 1, 2020;
- Expenses incurred after June 30, 2022.

Application Guidance

What projects are in the public interest?

Projects funded by the Healthy Communities Initiative must be in the local communities' public interest by operating in public space and for public benefit. Projects in public space take place in any space owned or operated by a municipality, the provincial or federal government (e.g. sidewalk, streets, park, recreation centre) or non-commercial organization (e.g. non-profit or educational institutions), or Indigenous communities. Projects for the public benefit include projects serving specific communities that have been disproportionately affected by COVID-19.

Safe and Vibrant Spaces: A Business Improvement Area could apply to purchase and set up heat-lamps and tables/chairs in a socially distant way in a public courtyard. This project could invigorate the neighbourhood year-round, and private enterprises near the courtyard may experience increased business.

Improved Mobility: A municipality could apply for the purchase and development of a bike share network for community residents. The municipality could lend out the bikes to residents for extended periods, but ultimately the bikes need to be returned to the lending program to be made available to others in the community.

Digital Solutions: A non-profit wants to deliver wifi-enabled tablets to its community. They can subcontract the installation and set-up with a private contractor, including technical support for residents. The residents must return the tablets at the end of the library period to be available to others in the community.

A project not accessible to the general public is ineligible. Including:

- Creating a green space on private property that is not accessible to the public;
- Projects that take place in indoor spaces that are not accessible to the general public (e.g. renovating staff space in an office to aid with social distancing).

What types of projects respond to needs arising from impacts of COVID-19?

The COVID-19 pandemic has had a far-reaching and deep impact on communities across Canada including on how we access and use public spaces and digital services. The Healthy Communities Initiative funding is intended to respond to these needs directly arising from COVID-19. The Healthy Communities Initiative is not intended to provide stabilization funding.

How do projects demonstrate community engagement?

Applicants can demonstrate community engagement by seeking feedback from communities disproportionately impacted by COVID-19, including historically marginalized communities, residents, businesses, organizations, and other stakeholders in the project development and planning. This could include digital town halls, community consultation meetings, surveys and other stakeholder discussions. We strongly encourage applicants to review the optional [Equity Guidance](#) for guiding questions on engaging with your community and embedding equity in project design and implementation.

Applicants can demonstrate their planned continued engagement with the community to receive feedback on the project and may also demonstrate the role of the community in delivering the project. Applicants can also elaborate on their equity approach and principles for the project and how it related to community outreach and feedback.

Applicants can also demonstrate community engagement by demonstrating their existing and ongoing relationship building with community residents and groups disproportionately impacted by COVID-19, including historically marginalized communities.

Do I need to have local permits, permissions, or approvals to apply for funding?

Depending on your project, you will be required to submit proof of necessary permits, permissions or approvals before receiving funding. Examples include an outdoor patio application and lease agreement, council approval, certificate of insurance, etc.

Please inquire with your local or regional authorities to determine which permits, permissions, or approvals you may require. Receiving funding approval is a separate process to that of receiving any local permits, permissions or approvals.

Examples:

- Safe and vibrant spaces: See Smiths Falls Patio Permits ([click here](#))
- Improved mobility: See City of Peterborough Street Closure Application ([click here](#))
- Digital solutions: See Community Food Centres of Canada Privacy Policy ([click here](#))

For applicants in Quebec: Pursuant to the laws applicable in Québec, any municipality or public organization that is selected for funding is subject to an *Act respecting the Ministère du Conseil exécutif*. Applicants can apply without receiving authorization. Successful applicants must independently secure authorization before funding can be released.

How can projects demonstrate inclusive digital design and responsible data management?

All projects focusing on the theme of digital solutions and any project that handles public data should demonstrate best practices of digital design and responsible data management. Here are some examples of how digital solutions projects can promote inclusive digital design and responsible data management:

- Inclusive design: This includes end-user testing to make sure technology is easy to use and accessibility considerations such as screen-reader adjustments and keyboard navigation adjustments to make online portals and apps more accessible
 - Code for Canada's [Gathering Residents to Improve Technology \(GRIT\)](#) program
 - Web Content Accessibility Guidelines ([WCAG](#))
- Data management: This includes outlining what information is being collected, for what purposes and how it will be used. This may include creating documents/policies such as Terms of Service (ToS) and Privacy Policies (PP).



Data Management Considerations

Collection	Who can collect and who can decide over future collection?
Access	Who can access and who can decide over future access?
Use	Who can use and who can decide over future use?

Openness	Being clear about what data will be attributed to individuals and how any data might be made available for sharing in open-data formats and/or as files to download such as an Excel sheet.
Compliance	Aligns with municipal, provincial or federal requirements such as Personal Information Protection and Electronic Documents Act (PIPEDA).

What are the funding amounts?

The Healthy Communities Initiative supports communities through small-scale local infrastructure projects as they create and adapt public spaces, and programming and services for public spaces to respond to ongoing needs arising from COVID-19. For more details on small-scale local projects, please see [examples of eligible projects](#). The minimum funding amount for projects is \$5,000 and the maximum funding amount is \$250,000 for each project.

What should I include in my budget?

Applicants are required to submit [a budget](#) to identify eligible project expenses. Please ensure that your budget accounts for the full amount of the funding that you have requested.

- All budget items must be project-related and must be incurred during the funding period (April 1, 2020 - June 30, 2022).
- Only eligible expenses should be on the budget (see eligible expenses listed above)
- Distinct costs listed on the budget and funded by the Healthy Communities Initiative cannot receive funding from other sources (expenses can not be paid for twice by multiple sources of funding).
- Funds received through the Healthy Communities Initiative cannot be used to generate a profit or an income in excess of project expenses for the recipient organization.
- The downloadable [budget template](#) can be found within your application.

Application Process

When can I apply?

There will be two application rounds of funding applications. Applicants who did not receive funding in the first round can reapply for funding in round two but will not be guaranteed funding.

Round one

The application portal will open on February 9, 2021, at 9:00 AM AST. Applications must be submitted by March 9, 2021, at 5:00 PM PST. Review committees will start meeting to make decisions from March 10, 2021 onwards and all applicants will receive results by April 30, 2021.

Round two

The application portal will open May 14, 2021, at 9:00 AM AST. Applications must be submitted by June 25, 2021, at 5:00 PM PST. Applicants who did not receive funding in round one may re-apply to round two but will not be guaranteed funding. Review committees will start meeting on June 26, 2021 and all applicants will receive results by August 13, 2021, at the latest.

Where should I apply?

The Healthy Communities Initiative uses a regional model. Check which region your project is in, [using this map](#). On the application, check off the region(s) where your project will take place.

You will then be asked to confirm the funding range you are applying for. All projects will be reviewed by Regional Hubs and projects requesting funding over \$100,000 up to \$250,000 will also be reviewed at the national level.

If you apply to the wrong Regional Hub, there may be delays in reviewing your application.

Can I apply multiple times for funding?

There will be two rounds of funding. Organizations can submit one application per round.

Organizations that have applied are welcome to partner with multiple other organizations submitting independent applications. For example, a municipality can submit an application for a project and also partner with multiple grassroots organizations in their community who are submitting projects as long as the municipality is not the lead applicant on the other applications. Supporting other applications will not affect the partner's chances to receive funding on a project that they may choose to submit independently.

Is there more guidance on preparing my application?

Further guidance is available in the [resources library](#) including a screencast of how to complete the application, a recording of an information session on applying to the Healthy Communities Initiative and other helpful tools. Community Foundations of Canada (CFC) and the Canadian Urban Institute (CUI) will also be carrying out information webinars and [community mobilization sessions](#). These sessions will provide more details on the application process, a deeper dive into the themes of the Healthy Communities Initiative and some best practice guidance on community-led infrastructure. Sign up for community mobilizations sessions on the [CFC website](#).

How to apply

When you are ready to apply, please apply through our [central application portal](#). The application portal is available in French and English.

Please use our [search tool on our website](#) to find the Regional Hub near you. Applications made to an incorrect Regional Hub may experience review delays while they are re-routed.

If you have additional questions, please contact CFC at chci@communityfoundations.ca

How will my application be evaluated?

All applications must meet the basic eligibility criteria. Applications that meet the eligibility requirements will be evaluated based on the evaluation criteria. These criteria include the project rationale, community engagement, outcomes and project implementation and readiness. See the Eligibility and Evaluation Criteria below for more details.

Eligibility and Evaluation Criteria

Eligibility Criteria

The project must fulfill all of the following criteria for consideration:

Submitted by an eligible organization, and provides documentation

Responds to needs arising from COVID-19

Creates or adapts public spaces, or programming or services for public spaces in the public interest

Demonstrates consideration of and connections within the community

Serves the general public or a community disproportionately impacted by COVID-19

Falls within the Healthy Communities Initiative theme(s)

Submitted with a complete budget

Is requesting between \$5,000 and \$250,000

Incurs expenses between April 1 2020 to June 30 2022

Evaluation Criteria

Projects that fulfill the eligibility criteria will be evaluated on the following evaluation criteria:

Requirement

Description

Project Criteria

Project Rationale

The degree to which the project clearly creates safe and vibrant spaces, improves mobility options or provides digital solutions for communities experiencing the impacts of COVID-19.

- Responds to the impacts of COVID-19 according to local needs and context
- Considers public health measures in project design
- If applicable, considers collaborators or partners to strengthen the project

Community Engagement

The degree to which the project clearly engages diverse communities in design, implementation and use, and strengthens community resilience; including communities disproportionately affected by COVID-19.

- Demonstrates meaningful community engagement, including with those disproportionately affected by COVID-19, and considers equity
- Demonstrates local leadership in decision-making and project delivery
- Demonstrates how it will engage and generate participation in its project

Outcomes

The degree to which the project clearly demonstrates short-term, immediate benefit and potential long-term impact, viability and sustainability

- Demonstrates positive community impact(s) through one of the Healthy Communities Initiative theme(s)
- Demonstrates knowledge of community pressures and needs
- Demonstrates a plan, if applicable, to sustain the project long-term
- Considers a plan to capture community impact, including gathering stories and lessons learned for future projects, where applicable

Project Implementation and Readiness

The degree to which the project clearly has a responsible work plan, project team, timelines, and budget, and considers permits and approvals that may affect successful implementation

- Provides a responsible budget including clear costing, procurement decisions and equity considerations
- Demonstrates the project can be completed in realistic timelines
- Demonstrates project team capacity and appropriate leadership to deliver the project
- Demonstrates an understanding of which permits and approvals are required